financial management functions supporting and attaining profitable growth and strategic goals. This position typically reports to the President and will provide support as a key member of the management team.

|  |  |  | BASE PAY |  |  |  |  |  | VARIABLE PAY |  |  |  |  | TOTAL CASH COMPENSATION |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Data Effective: February 1, 2023 | \# of Orgs | \# of <br> Execs | Mean | 10th | 25th | Median | 75th | 90th | Mean | 25th | Median | 75th | Tgt \% | Mean | 10th | 25th | Median | 75th | 90th |
| Total Responses | 316 | 351 | \$144,734 | \$93,638 | \$118,533 | \$150,000 | \$175,136 | \$200,000 | \$30,145 | \$10,000 | \$25,930 | \$44,050 | 18.1 | \$156,951 | \$96,446 | \$123,585 | \$161,000 | \$194,197 | \$236,067 |
| MANUFACTURING BY SALES VOLUME (IN MILLIONS) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| \$5.0-9.9 | 5 | 5 | \$136,018 |  | \$97,946 | \$140,000 | \$172,099 |  |  |  |  |  |  | \$142,573 | - | \$99,446 | \$148,100 | \$182,936 |  |
| \$10.0-14.9 | 7 | 7 | \$143,725 |  | \$114,110 | \$150,000 | \$163,170 | - | - ${ }^{-}$ | - | - ${ }^{-}$ | - ${ }^{-}$ | - | \$171,398 | - | \$116,106 | \$163,170 | \$223,270 | - |
| \$15.0-24.9 | 14 | 14 | \$ 151,074 | \$104,600 | \$144,633 | \$150,000 | \$170,070 | \$181,142 | \$20,034 | \$6,356 | \$15,000 | \$30,338 | -- | \$161,092 | \$109,100 | \$149,375 | \$162,500 | \$177,125 | \$201,168 |
| \$25.0-49.9 | 17 | 18 | \$153,530 | \$125,415 | \$141,876 | \$153,651 | \$165,750 | \$189,218 | \$16,708 | \$7,875 | \$13,677 | \$28,868 | 11.7 | \$159,427 | \$126,015 | \$144,825 | \$155,000 | \$170,505 | \$199,721 |
| \$50.0-99.9 | 24 | 24 | \$161,632 | \$112,500 | \$142,094 | \$166,402 | \$180,450 | \$201,598 | \$36,906 | \$17,000 | \$35,409 | \$52,220 | 21.5 | \$186,237 | \$119,360 | \$147,250 | \$183,303 | \$228,687 | \$251,998 |
| \$100.0-249.9 | 24 | 24 | \$168,140 | \$130,250 | \$149,625 | \$169,873 | \$181,700 | \$208,218 | \$32,643 | \$7,000 | \$30,000 | \$50,429 | 24.8 | \$180,381 | \$134,500 | \$153,039 | \$171,645 | \$204,520 | \$257,101 |
| \$250.0-499.9 | 14 | 16 | \$170,956 | \$124,407 | \$142,900 | \$169,381 | \$192,509 | \$225,148 | \$39,573 | \$20,827 | \$34,930 | \$55,541 | 27.0 | \$199,222 | \$141,481 | \$167,325 | \$178,728 | \$221,822 | \$281,023 |
| \$500.0+ | 16 | 27 | \$175,153 | \$141,489 | \$173,805 | \$186,375 | \$200,000 | \$208,454 | \$60,883 | \$32,109 | \$45,488 | \$87,005 | 24.9 | \$204,875 | \$162,541 | \$180,000 | \$204,506 | \$237,321 | \$263,799 |
| NON-MANUFACTURING BY SALES VOLUME (IN MILLIONS) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| \$0-4.9 | 27 | 28 | \$107, 178 | \$61,366 | \$73,500 | \$100,913 | \$131,299 | \$167,257 | \$45,596 | \$2,945 | \$57,090 | \$82,500 |  | \$115,622 | \$64,047 | \$74,495 | \$121,014 | \$140,576 | \$177,323 |
| \$5.0-9.9 | 26 | 26 | \$109,312 | \$74,340 | \$84,500 | \$102,388 | \$130,120 | \$148,688 |  |  |  |  | 12.2 | \$109,429 | \$74,340 | \$84,500 | \$103,367 | \$130,120 | \$148,688 |
| \$10.0-14.9 | 21 | 22 | \$128,292 | \$82,101 | \$95,504 | \$115,060 | \$162,840 | \$181,102 | \$18,749 | \$9,264 | \$12,012 | \$17,637 | 7.6 | \$136,327 | \$82,101 | \$95,504 | \$126,066 | \$165,147 | \$196,514 |
| \$15.0-24.9 | 28 | 35 | \$123,281 | \$73,782 | \$106,665 | \$131,950 | \$161,700 | \$195,200 | \$28,923 | \$16,871 | \$35,560 | \$42,828 | - | \$131,545 | \$76,282 | \$110,000 | \$137,500 | \$186,776 | \$224,155 |
| \$25.0-49.9 | 16 | 16 | \$142,166 | 107,513 | \$124,723 | \$136,250 | \$161,218 | \$187,709 | \$17,067 | \$3,554 | \$24,213 | \$27,007 | 12.4 | \$147,499 | \$108,127 | \$124,723 | \$142,572 | \$162,934 | \$214,318 |
| \$50.0-99.9 | 23 | 23 | \$148,470 | \$102,000 | \$113,535 | \$149,350 | \$170,000 | \$215,830 | \$17,334 | \$10,000 | \$14,000 | \$26,445 | 11.1 | \$154,499 | \$107,383 | \$113,535 | \$149,350 | \$180,000 | \$228,345 |
| \$100.0-249.9 | 25 | 28 | \$151,608 | \$106,209 | \$116,909 | \$155,717 | \$179,677 | \$189,900 | \$23,991 | \$11,250 | \$18,757 | \$40,323 | 15.9 | \$164,630 | \$106,209 | \$120,369 | \$164,000 | \$204,075 | \$242,564 |
| \$250.0-499.9 | 16 | 18 | \$162,696 | \$104,867 | \$125,092 | \$149,188 | \$183,855 | \$246,500 | \$28,362 | \$4,875 | \$21,935 | \$46,367 | 22.9 | \$176,877 | \$105,167 | \$133,280 | \$170,631 | \$213,467 | \$261,541 |
| \$500.0+ | 11 | 18 | \$173,145 | \$127,078 | \$153,765 | \$180,927 | \$213,575 | \$233,000 | \$33,825 | \$17,793 | \$28,294 | \$37,000 | - | \$194,093 | \$138,223 | \$157,396 | \$201,927 | \$248,413 | \$268,200 |
| ALL BY SALES VOLUME (IN MILLIONS) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| \$0-4.9 | 29 | 30 | \$111,683 | \$61,747 | \$73,500 | \$107,173 | \$137,727 | \$174,806 | \$45,596 | \$2,945 | \$57,090 | \$82,500 |  | \$119,544 | \$64,501 | \$76,486 | \$124,746 | \$146,250 | \$181,303 |
| \$5.0-9.9 | 31 | 31 | \$113,619 | \$75,400 | \$90,000 | \$104,083 | \$138,349 | \$165,168 | \$7,166 | \$1,528 | \$3,000 | \$14,887 | 10.7 | \$114,775 | \$75,400 | \$90,000 | \$105,100 | \$138,349 | \$171,132 |
| \$10.0-14.9 | 28 | 29 | \$132,150 | \$85,600 | \$98,752 | \$120,120 | \$162,138 | \$183,717 | \$27,880 | \$9,749 | \$17,000 | \$45,025 | 9.6 | \$145,095 | \$85,600 | \$100,429 | \$143,190 | \$172,219 | \$223,270 |
| \$15.0-24.9 | 42 | 49 | \$132,545 | \$90,000 | \$109,600 | 140,000 | \$162,000 | \$183,498 | \$24,775 | \$8,339 | \$20,848 | \$41,607 |  | \$141,394 | \$90,000 | \$115,710 | \$150,000 | \$182,679 | \$219,029 |
| \$25.0-49.9 | 33 | 34 | \$148,020 | \$119,794 | \$130,724 | \$150,040 | \$162,178 | \$187,879 | \$16,881 | \$6,000 | \$17,229 | \$28,015 | 12.1 | \$153,644 | \$122,109 | \$133,991 | \$153,651 | \$165,750 | \$205,804 |
| \$50.0-99.9 | 47 | 47 | \$155,191 | \$104,000 | \$130,000 | \$155,565 | \$176,000 | \$203,659 | \$30,382 | \$13,451 | \$27,156 | \$47,887 | 17.2 | \$170,706 | \$109,766 | \$135,000 | \$165,000 | \$206,793 | \$239,900 |
| \$100.0-249.9 | 49 | 52 | \$159,705 | \$111,178 | \$132,000 | \$164,400 | \$179,677 | \$204,424 | \$27,376 | \$10,000 | \$20,625 | \$45,845 | 20.2 | \$172,345 | \$111,178 | \$139,350 | \$169,873 | \$204,520 | \$242,855 |
| \$250.0-499.9 | 30 | 34 | \$166,551 | \$112,948 | \$136,948 | \$161,254 | \$185,923 | \$229,647 | \$34,590 | \$16,782 | \$31,102 | \$46,367 | 25.2 | \$187,305 | \$115,698 | \$149,937 | \$177,350 | \$219,887 | \$259,480 |
| \$500.0+ | 27 | 45 | \$174,335 | \$139,203 | \$159,094 | \$186,375 | 200,671 | \$217,518 | 48,256 | \$26,201 | \$35,500 | \$49,311 | 22.9 | \$200,483 | \$155,012 | \$176,151 | \$204,506 | \$240,096 | \$260,800 |
| EMPLOYMENT SIZE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 1-24 | 13 | 14 | \$114,847 | \$78,740 | \$87,466 | \$108,105 | \$133,273 | \$155,000 |  |  |  |  | 7.8 | \$121,578 | \$78,740 | \$87,466 | \$119,705 | \$146,539 | \$170,913 |
| 25-49 | 28 | 28 | \$118,452 | \$72,120 | \$81,500 | \$114,314 | \$147,500 | \$187,082 | \$22,000 | \$5,300 | \$20,000 | \$26,114 | 9.9 | \$125,523 | \$72,120 | \$81,500 | \$114,314 | \$158,072 | \$215,632 |
| 50-74 | 38 | 39 | \$136,620 | \$73,500 | \$109,200 | \$138,349 | \$161,105 | \$200,000 | \$19,947 | \$5,000 | \$14,587 | \$28,537 | 16.7 | \$143,969 | \$73,500 | \$113,220 | \$140,000 | \$165,000 | \$219,814 |
| 75-99 | 24 | 24 | \$136,759 | \$68,758 | \$101,604 | \$128,932 | \$166,678 | \$200,213 | \$29,742 | \$10,000 | \$15,000 | \$53,933 | 12.5 | \$150,392 | \$83,500 | \$118,204 | \$150,000 | \$182,359 | \$231,671 |
| 100-199 | 80 | 82 | \$148,084 | \$96,178 | \$123,473 | \$150,000 | \$175,000 | \$195,545 | \$29,288 | \$9,461 | \$28,500 | \$45,825 | 21.8 | \$161,264 | \$97,681 | \$127,724 | \$161,750 | \$196,271 | \$237,120 |
| 200-499 | 62 | 63 | \$150,629 | \$100,194 | \$120,396 | \$150,080 | \$176,000 | \$208,798 | \$33,752 | \$13,000 | \$21,385 | \$42,000 | 20.8 | \$166,960 | \$101,360 | \$124,422 | \$165,200 | \$200,000 | \$238,357 |
| 500-999 | 33 | 37 | \$157,730 | \$112,828 | \$135,912 | \$161,237 | \$174,193 | \$184,415 | \$35,217 | \$5,063 | 34,000 | \$46,925 | 19.0 | \$169,469 | \$115,107 | \$142,692 | \$166,216 | \$181,600 | \$238,214 |
| 1000+ | 38 | 64 | \$159,515 | \$114,205 | \$146,725 | \$174,121 | \$193,706 | \$212,634 | \$36,168 | \$21,109 | \$35,280 | \$44,258 | 20.5 | \$173,050 | \$114,205 | \$158,641 | \$186,138 | \$222,299 | \$258,999 |
| MAJOR NAICS INDUSTRY CATEGORY |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Arts, Entertainment \& Recreation | 7 | 8 | \$110,377 |  | \$91,008 | \$103,713 | \$126,350 | - |  |  |  |  |  | \$126,435 |  | \$91,008 | \$103,713 | \$150,615 |  |
| Construction | 6 | 7 | \$162,616 | - | \$100,693 | \$170,000 | \$211,000 | - |  |  |  |  | - | \$186,525 | - | \$102,650 | \$180,000 | \$257,000 | - |
| Durable Goods Manufacturing | 99 | 110 | \$162,239 | \$120,958 | \$145,000 | \$165,860 | \$187,652 | \$204,950 | 35,066 | 93 | \$35,000 | 994 | 22.5 | \$179,478 | \$134,100 | \$153,612 | \$175,234 | \$205,500 | \$250,918 |
| Education Services | 20 | 22 | \$122,651 | \$77,900 | \$105,610 | \$119,993 | \$135,024 | \$179,431 |  |  | - |  |  | \$124,866 | \$77,900 | \$105,610 | \$121,077 | \$141,546 | \$211,554 |
| Financial and Insurance | 14 | 22 | \$148,608 | \$116,595 | \$137,842 | \$150,100 | \$170,770 | \$206,545 | \$20, | 5,729 | \$21,146 | 39,772 | 17.8 | \$161,877 | \$116,595 | \$150,460 | \$170,873 | \$210,264 | \$228,779 |
| Health Care \& Social Assistance | 44 | 46 | \$125,594 | \$76,721 | \$99,335 | \$125,651 | \$160,337 | \$182,214 |  |  | \$17,200 | 8,015 |  | \$130,064 | \$78,444 | \$99,335 | \$126,991 | \$162,654 | \$200,887 |
| Information | 8 | 8 | \$86,574 | - | \$65,465 | \$87,800 | \$105,644 |  |  |  |  |  |  | \$86,574 |  | \$65,465 | \$87,800 | \$105,644 |  |
| Non-Durable Goods Manufacturing | 25 | 27 | \$158,918 | \$114,885 | \$147,500 | \$167,101 | \$180,600 | \$192,156 |  | 16,1 |  | 41,803 |  | \$179,551 | \$132,677 | \$152,449 | \$175,000 | \$204,506 | \$220,409 |
| Professional, Scientific \& Technical Srvcs | 27 | 28 | \$150,932 | \$115,295 | \$126,475 | \$148,879 | \$175,100 | \$195,975 | 2,547 | 11,509 | \$20,000 | 3,8 | . 1 | \$163,232 | \$118,367 | \$130,600 | \$163,850 | \$197,972 | \$207,955 |
| Public Administration | 9 | 9 | \$134,432 | - | \$96,143 | \$124,631 | \$170,545 | - |  |  |  |  |  | \$144,432 | - | \$111,493 | \$161,105 | \$180,826 |  |
| Services (except Public Administation) | 21 | 22 | \$119,694 | \$57,944 | \$85,875 | \$104,834 | \$165,761 | \$184,612 | \$39,301 | \$15,253 | \$30,912 |  | 7.0 | \$134,175 | \$59,070 | \$94,806 | \$125,265 | \$176,019 | \$231,447 |
| Transportation/Warehousing | 7 | 11 | \$139,177 | , | \$127,199 | \$170,300 | \$221,299 | , |  |  |  |  |  |  |  | \$128,299 | \$170,300 | \$253,248 | - |
| Utilities | 5 | 6 | \$130,165 | - | \$103,219 | \$130,686 | \$157,310 | - |  |  |  |  |  | \$130,165 |  | \$103,219 | \$130,686 | \$157,310 | - |
| Wholesale Trade | 12 | 12 | \$151,500 | \$95,820 | \$119,340 | \$131,200 | \$199,056 | \$234,500 | \$18,817 | \$3,525 | \$12,500 |  |  | 164,045 | 997,920 | \$123,777 | \$134,276 | \$233,157 | \$249,899 |

